

TAMPS, Third Party Platforms and Model Marketplaces

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Agenda

- A History of TAMPS, Third Party Platforms and Model Marketplaces
- Opportunities for the Model Marketplace
- An Eye towards the Future



History Timeline

1970 Institutional

Assets

1990

Early Days of Fee Based Services 2010

The Great Reset 2020

Pandemic

1980

Wirehouse & Banks

2000

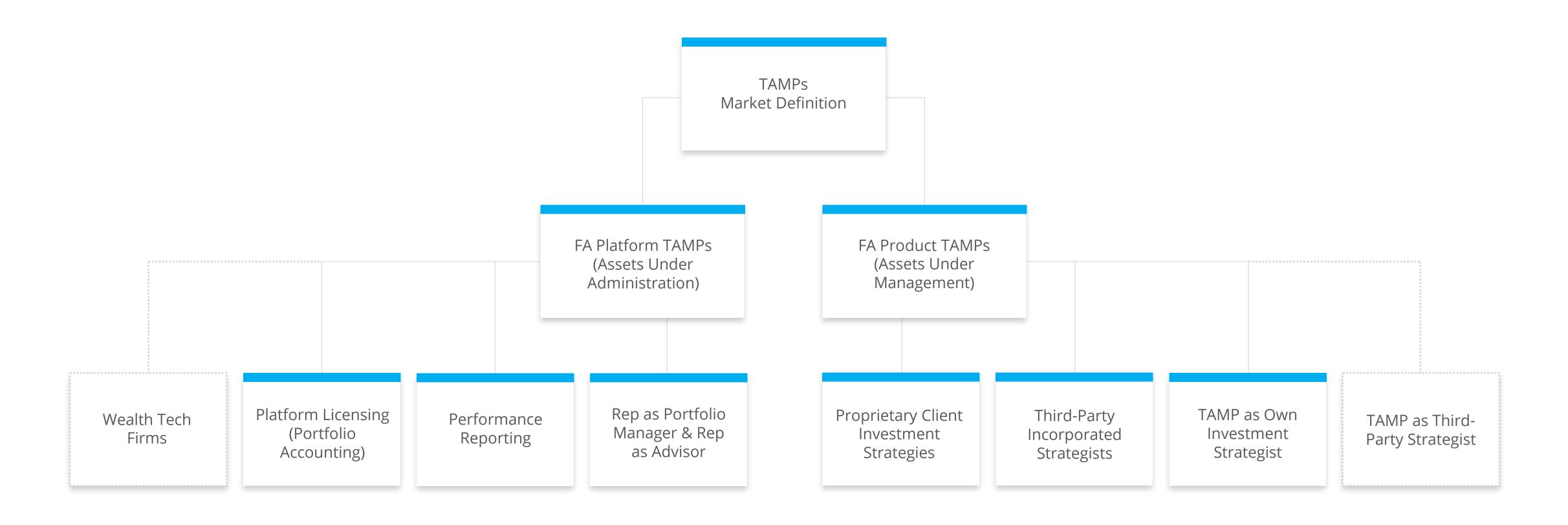
Introduction of Technology

2015

DOL – Fiduciary Rule

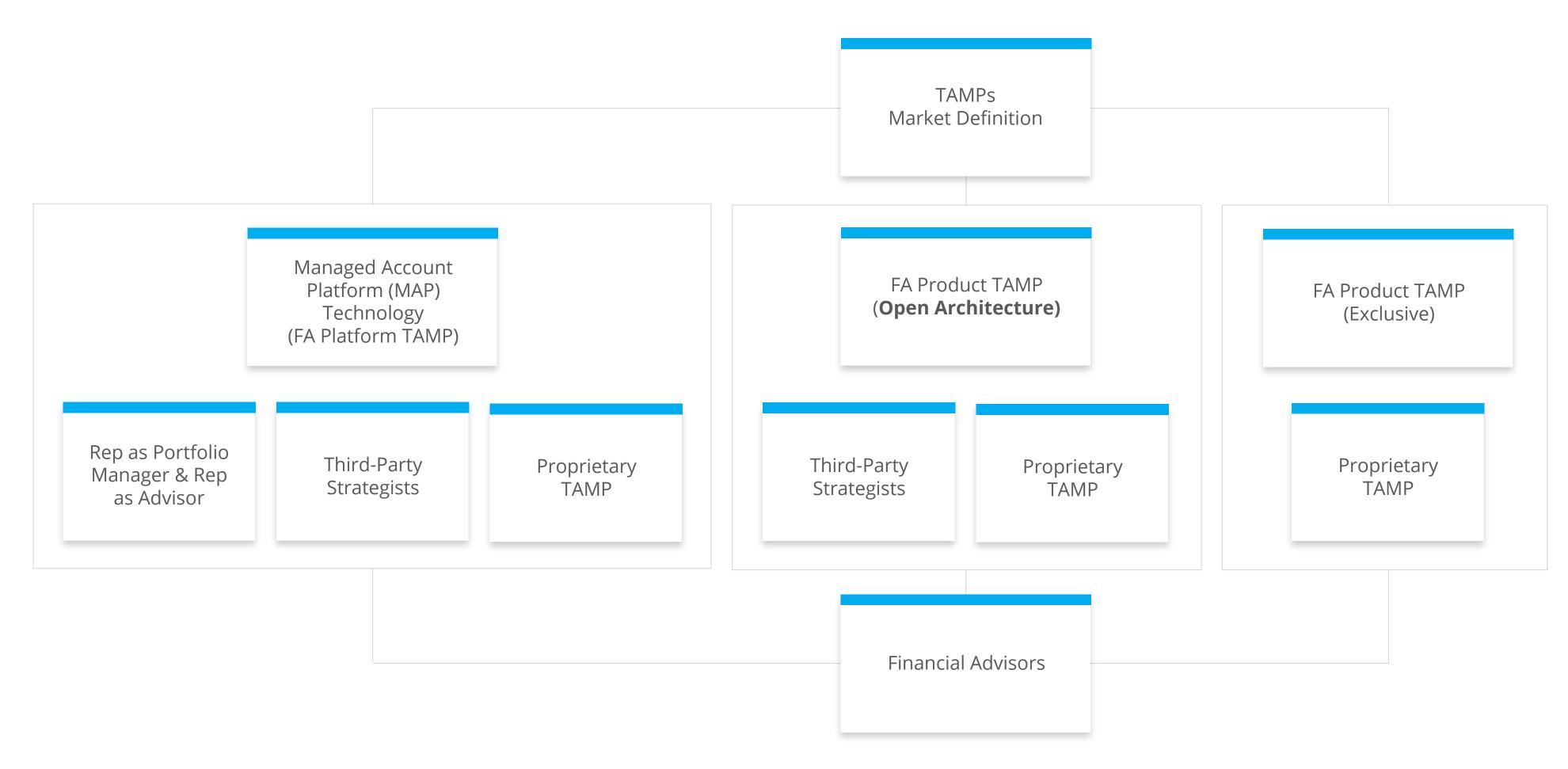


TAMPs Market Definition





TAMPs Market Definition





TAMPS Help Advisors Drive Positive Client Experiences

Acquisition

- Marketing
- Prospecting
- Proposals
- IPS

Onboarding

- Document Management
- Asset Transfer
- Account Aggregation
- Asset Allocation



Portfolio Management

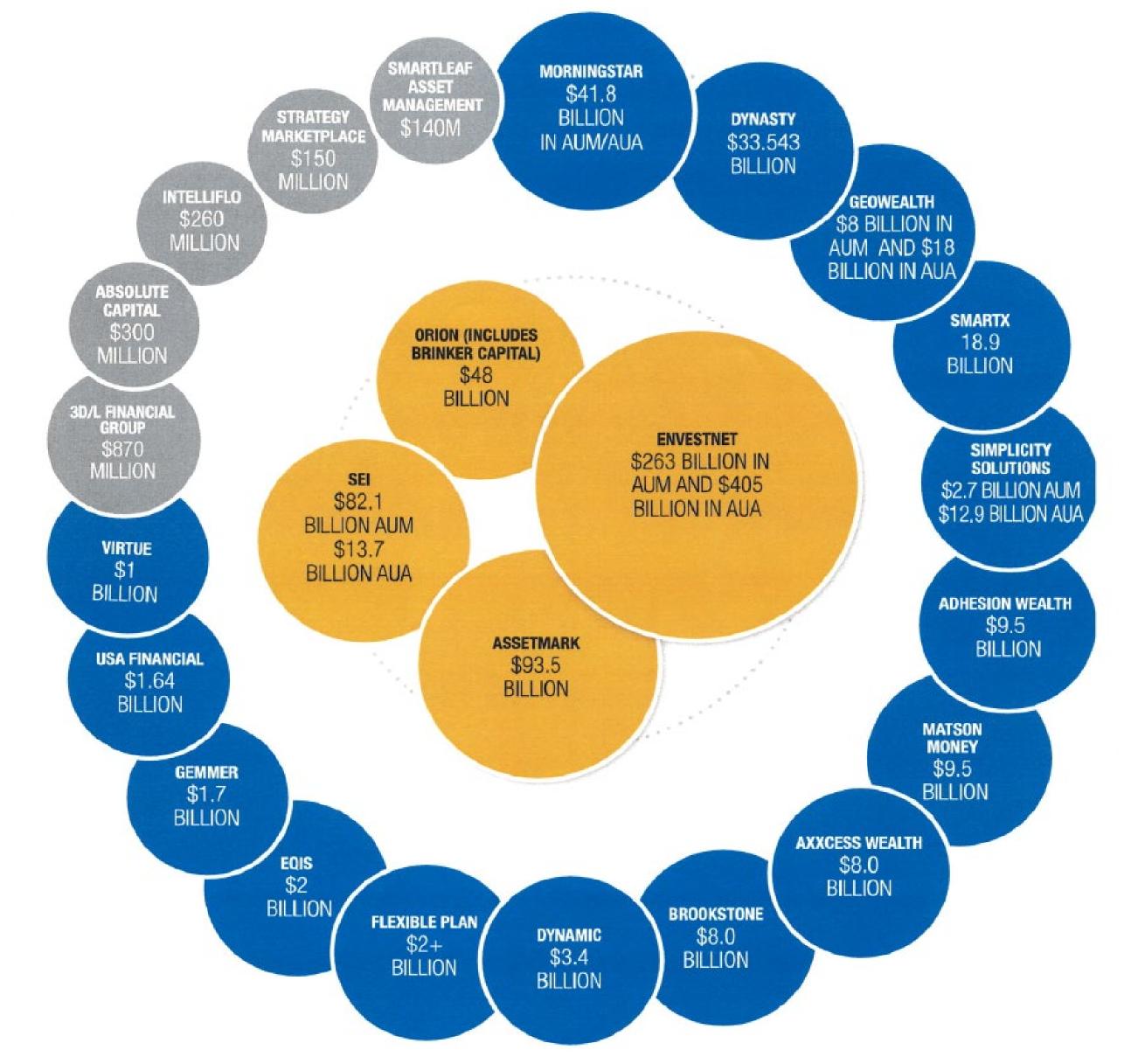
- Manager Selection
- Investment Selection
- Trading/Order Management
- Pre- & Post-Trade Compliance
- **Custody Reconciliation**
- Rebalancing
- Feeing
- Sleeve Management/Overlay

Reporting & Transparency

- Advisor Dashboards
- Portfolio Analysis
- Reporting/attribution
- Statements
- Client Portal/Self-Service
- Manager Dashboards/ Escalation



The Wealth Advisor's 2022 America's Best TAMPs







Model Marketplaces

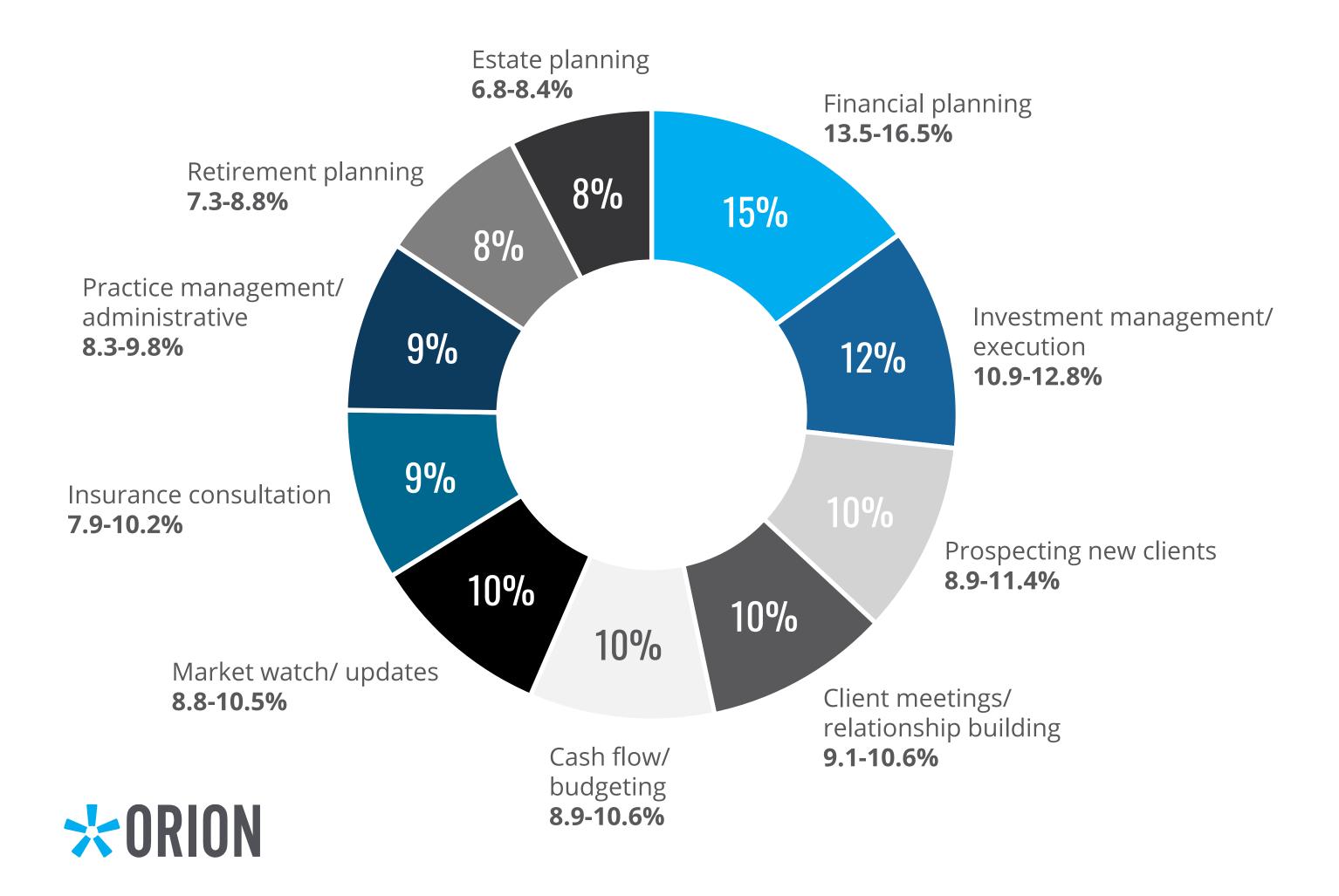


Orion's proprietary research



Advisors are Pulled in Many Directions with Only Small Allocations for Each Activity Area

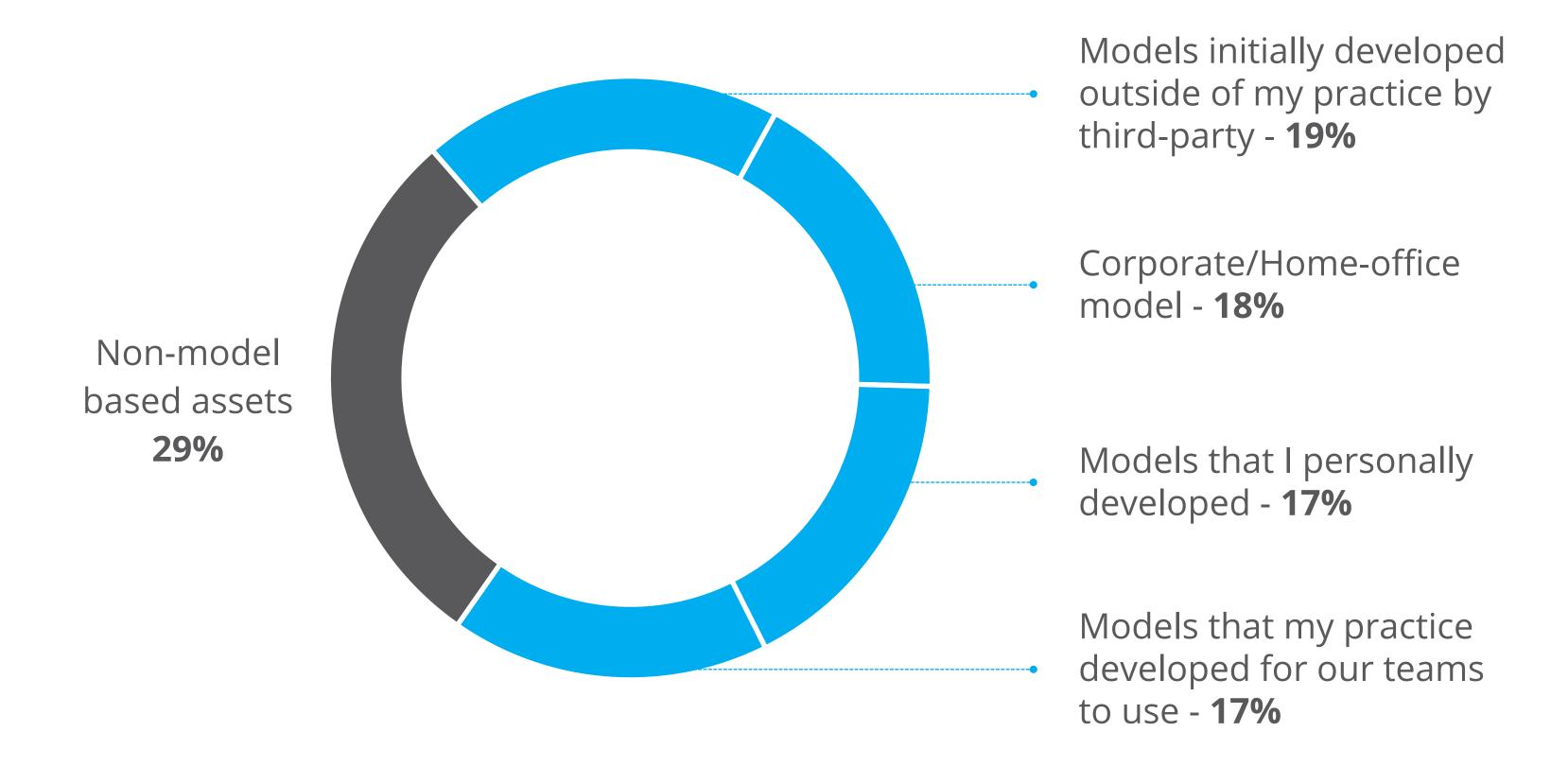
Percent of Time Spent on Activities

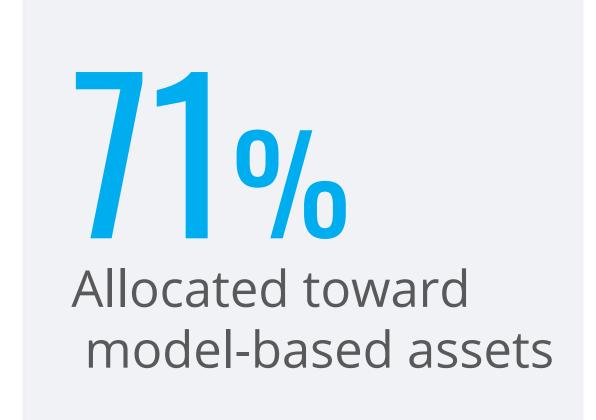




Advisors Apply Models to a Majority of Their AUM





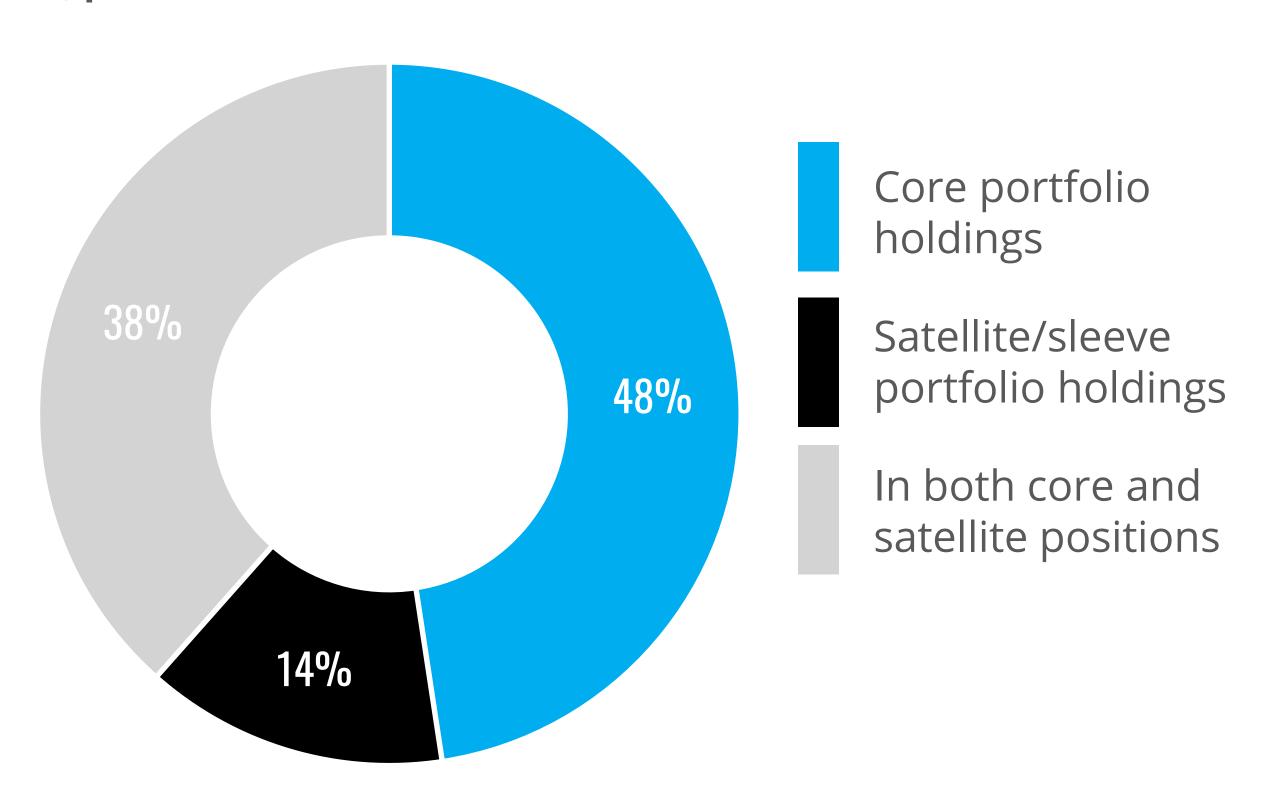




And they use multiple model providers predominately in core and satellite portfolio positions but with modifications

0 0 0

Typical Role of Models in Portfolios



88%

Of advisors are extremely/very likely to use multiple model providers within an overall client portfolio

76%

Of advisors customize models for client portfolios



A Significant Portion of Advisors Use Manual Methods to Manage Models

46%

Of advisor report manual methods in dealing with models, presenting a substantial opportunity to move these Advisors to another approach.



SPREADSHEETS / PAPER 17% Spreadsheet 6% Paper



EMAIL

23% Money manager designed model with email updates



53%

28%

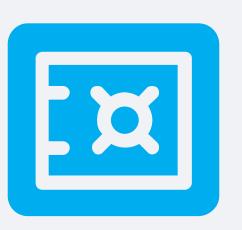
Models integrated with my FinTech solution

25%

Online model marketplace with online updates

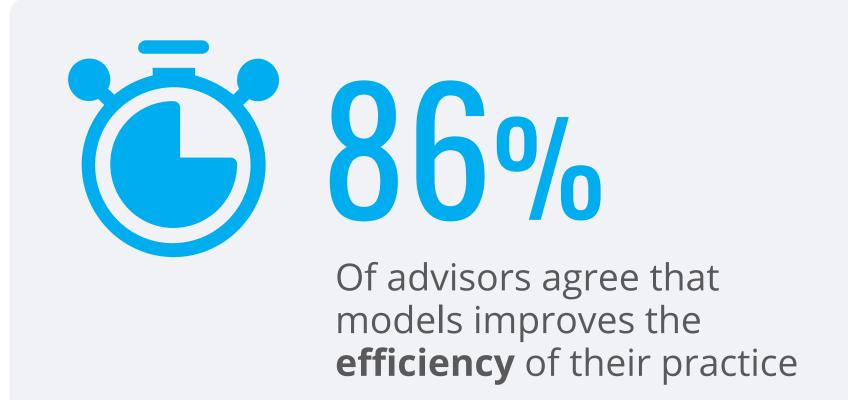


Models Provide Key Benefits to Advisors that Enable Efficiency and Practice Growth



86%

Of advisors agree that models makes it **easier** to make changes within a portfolios



8/0/0

Helps me to easily scale my business

83%

Allows me to apply an institutional quality approach to my clients' portfolios

83%

Helps me create a consistent client experience



When Ranked or Selected, Model Alignment with the Advisor's Strategy and Philosophy is the Key Selection Criteria

Rank Order Model Choice Criteria

- Strategy or market exposure of model
- The level of partnership/**resources** the money manager brings to help my practice
- Investment **philosophy** or style
- 4 Past performance
- Thematic model approach
- Strong wholesaler **relationship**
- 7 Recognized money manager
- **Fee** for model use

Multi-select Model Choice Criteria

52%

Strategy or market exposure of model

52%

Investment philosophy or style

42%

The level of partnership/resources the money manager brings to help my practice



If a Model Marketplace Were Available on Set-up, More Advisors May Review Third-party Model Options

If your firm approved access and your FinTech provider included a model marketplace within your current base fee how likely would you be to review third-party model options that are available within the system?



88% Extremely / Very Likely

Interest is high for accessing a model marketplace through their FinTech provider.



Model Providers: Opportunity to Deliver Models by Channel, 2018 vs. 2020

Model providers have high hopes for fintech marketplaces, but Cerulli cautions that the opportunity is limited.

Analyst not: Respondents were asked, "Please select up to five of the following channels that you believe offer the greatest opportunity in terms of likely AUM in three years, for your firm to distribute asset allocation models."

Channel	Example Firms	2018	2020
Managed account tech providers	Envestnet, AssetMark	90%	86%
Independent B/D	LPL, Commonwealth, Cetera	85%	80%
National/regional B/D	Ameriprise, Edward Jones, Raymond James, Stifel	55%	51%
Independent RIA	Suctody with Schwab, Fidelity, Pershing	55%	51%
Fintech provider marketplace	Oranj, Orion	30%	46%
Wirehouse	UBS, Merrill Lynch, Morgan Stanley, Wells Fargo	25%	46%
Insurance B/D	Northwestern Mutual, Lincoln, Allstate	25%	26%
RIA aggregator	Hightower, Dynasty	30%	20%
Retail bank B/D	Chase, Citi, PNC	10%	17%
Bank trust or private bank	J.P. Morgan, U.S. Trust, Bessemer Trust	25%	14%





The Future of the Marketplace

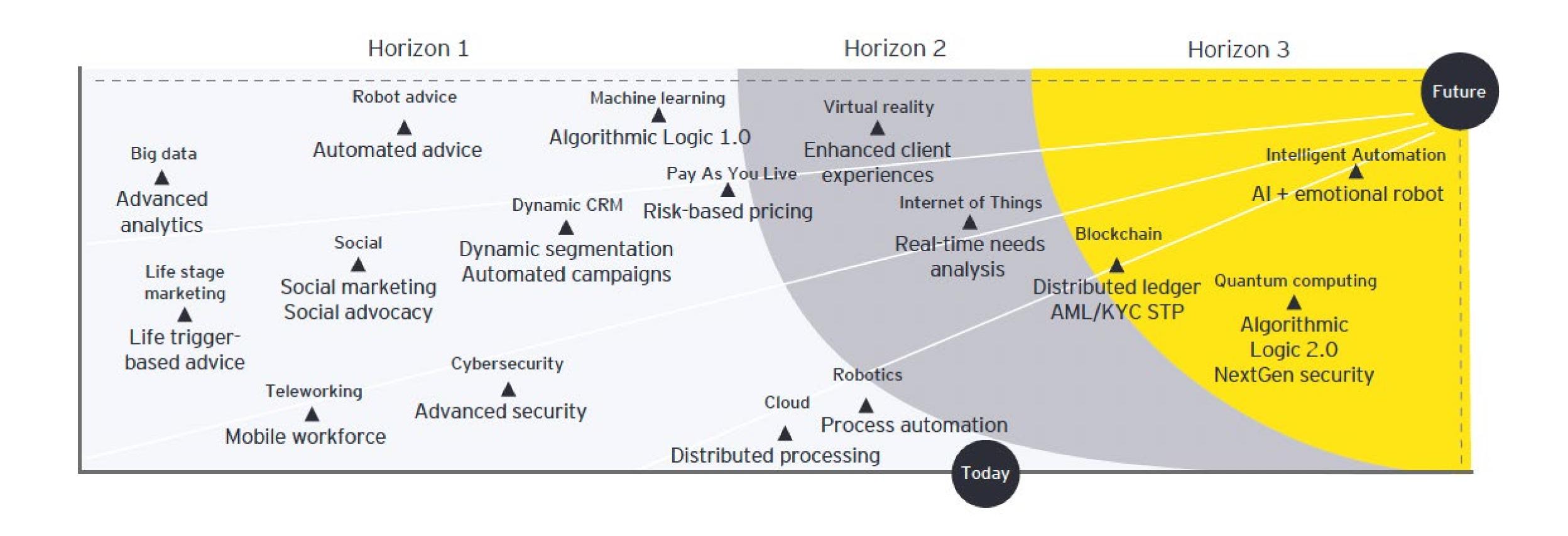


Trends

- The continuous and hyper-personalization of the Advice Model
- The "face" of the advisor will fundamentally change with women, minorities and midcareer changers accounting for the majority of advisors
- Integrated banking-wealth management "ecosystems" will emerge and have a unique competitive advantage



Multiple Technologies Will Build Capabilities for Personalization of Advice

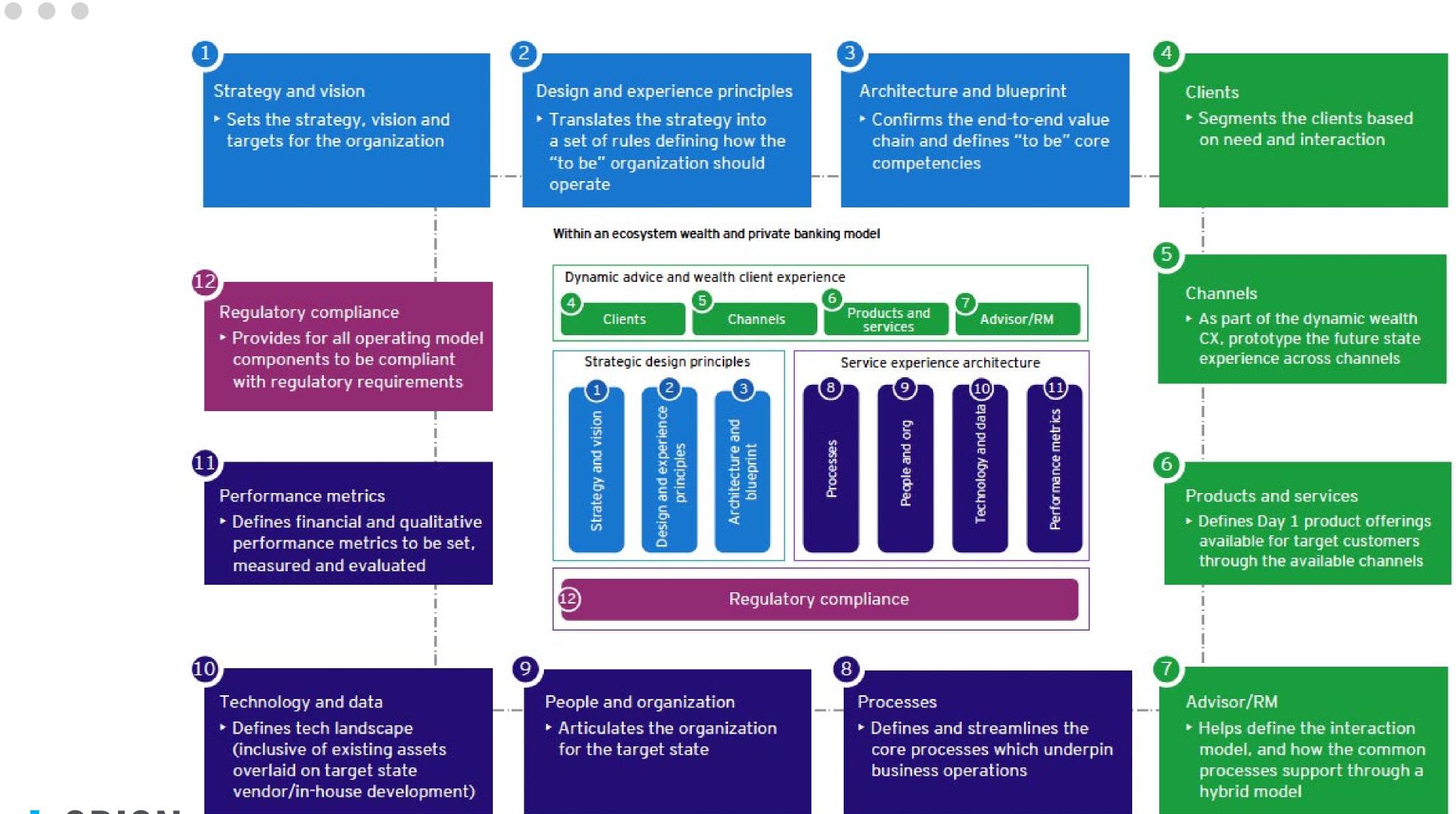




The Changing Demographics



The Ecosystem for the Wealth and Private Banking Model





Enhance Digital Systems

Consumer at the center of everything

